



EUROPEAN CENTRAL BANK
EUROSYSTEM

OPERATIONS MANAGERS GROUP

25 May 2009

SUMMARY OF THE MEETING
ECB OPERATIONS MANAGERS GROUP (OMG)
MILAN – 6 MAY 2009

1 Approval of the agenda

The Chairman welcomed the participants and asked them to approve the agenda.

2 Presentation on the organisation of activities in a commercial bank

Andrea Tamagnini and Angelo Gersandi (Banca Intesa Sanpaolo Group) gave an overview on the internal organisation at the host institution. The presenters underscored the importance of a domestic retail base during unsettled periods (allowing for a solid funding base and liquidity profile), the importance of the institution's long-standing relationships with customers, the wide diversification of the portfolio of loans to customers and the quality of the structured credit portfolio.

3 Update on latest developments of relevance for OMG work

The Chairman and Secretary debriefed the Group on the discussion on the Lehman Report at the ECB FXCG Group held in March. The Chairman then gave an overview of some current regulatory and oversight issues, touching also on initiatives around settlement of OTC derivatives. Thereafter, Mike Neale (HSBC) gave an update of recent activities carried out in some sister operational groups (FXJSC; NY Operations Group) and reminded the Group of procedures for updating the "NIPS" and "60 Best Practices" that have been drafted respectively by the London and NY FX Committees. The ACI best practices Model Code was also mentioned. He then mentioned a number of recent initiatives by the SWIFT FX Advisory Group. A teleconference with CLS then followed; the Group was updated on recent CLS activity.

4 Work of OMG Task Forces

Mike Neale (HSBC) and Antti Tainio (Nordea) updated the Group on TFs' activities on SSIs and Trading Confirmations. Some indications on the direction of further work were discussed by the Group.

5 Back office activity of a central bank: tasks, IT systems, crisis impact

Erminio Tazza and Aldo Marinozzi (Banca d'Italia) made a presentation on Banca d'Italia's back office evolution following the recent reorganisation that took place in the Foreign & Money Market Department there. The presentation provided valuable insight on the particular functioning of central bank operations in the light of the changed activities following the increased intervention that was necessary because of the market turmoil. Finally, some indications of the technological changes that are impacting the Operations area were given.

6 Implementation of OMG work program: topics for forthcoming meetings

The Chair and the Secretary shared some thoughts with the Group on the current organisation of the OMG. Members mentioned that one or more teleconferences might prove helpful in bridging the time between physical meetings, and noted that more teleconferencing might lead to giving up one physical meeting per year. The Group saw it as important to be better informed about the initiatives taking place outside of the euro area; in this respect it was mentioned that, given the global nature of the FX market, members of the Group participating in other fora could update the Group regularly about initiatives relevant for the work of the OMG. The Group also discussed the possibility of working on operational issues relating to derivatives and concluded that these aspects could be analysed as long as their operational implications were within the Mandate received from the OMG's parents groups. Finally, a list of possible topics for future meetings was discussed; the Group agreed on some presentations to be prepared in the near future.

7 Other business

The next OMG meeting will take place on 8 October 2009. Andreas Gaus (Credit Suisse) offered to prepare a presentation on how to compare the different best practices documents.